

Payer mix peer group

	<u>Partners</u>	<u>Yale</u>	<u>Dartmouth</u>	<u>Vermont</u>	<u>Hartford</u>	<u>UPMC</u>	<u>Stanford</u>	<u>Cleveland</u>	<u>Clinic</u>	<u>Mayo</u>	<u>Lifespan</u>
Medicare and Managed Medicare	29.0%	31.7%	35.3%	34.0%	37.0%	39.0%	18.3%	36.0%	23.7%	44.5%	
Medicaid and Managed Medicaid	7.9%	11.5%	9.8%	12.0%	13.0%	15.0%	2.9%	8.0%	3.1%	23.9%	
Commercial	57.9%	51.1%	54.2%	47.0%	48.0%	38.0%	75.7%	55.0%	58.9%	27.2%	
All others	5.2%	5.7%	0.7%	7.0%	2.0%	8.0%	3.0%	1.0%	14.3%	4.4%	
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	